ALBERT VALENTI

https://www.iese.edu/faculty-research/faculty/albert-valenti/

IESE Business School, Universidad de Navarra Av. de Pearson 21, Barcelona, Spain 08034 Office: B-418 avalenti@iese.edu

RESEARCH INTERESTS

Customer analytics, marketing resource allocation, digital marketing, omnichannel marketing, field experimentation.

ACADEMIC EMPLOYMENT

Assistant Professor in Marketing	IESE Business School	2018 - Present
EDUCATION		
PhD in Marketing	Boston University, Questrom School of Business Dissertation: Assessing Marketing Resource Allocation in Retail Committee: Shuba Srinivasan, Monic Sun, Gokhan Yildirim	2013 - 2018
МВА	IESE Business School MBA Exchange Program, CEIBS (Shanghai, China)	2010 - 2012 Fall 2011
MSc Industrial Engineering	UPC - BarcelonaTech Master's Thesis in Exchange program, KTH (Stockholm, Sweden) Exchange program, INSA Lyon (Lyon, France)	2002 - 2007 Spring 2007 2005 - 2006

ACADEMIC AWARDS

Finalists of the Robert D. Buzzell MSI Best Paper Award, 2022.

Awarded a research grant from the Spanish Ministry of Science and Innovation, 2021 (€74,197).

Awarded a research grant by The Social Trends Institute, 2020 (\$30,000).

Selected for the Professors Institute organized by Brierley Institute for Customer Engagement and Marketing EDGE, 2019.

Winner of the Gary Lilien ISMS-MSI Practice Prize Award, 2018: http://lilienpracticeprizevideos.org/category/2018

Winner of the AMA-EBSCO Answers in Action Grant initiative, 2017 (\$7,250).

Awarded the WCAI dataset "Customer and Employee Satisfaction in Repeat Retail Transactions," 2016.

Awarded the WCAI dataset "Understanding, Expanding, and Predicting Customer Engagement," 2014.

Graduate Fellowship, Boston University, 2013-2018.

INDUSTRY WORK

Expert Witness

Hired by a software developer company to prepare a report and testify in court to estimate the sales of another software company in a multimillion-euro trial, 2023-2024.

Consulting

Private healthcare provider, 2024.

Advised in the prioritization of current and potential clients and pricing model to enhance growth and profitability. Marketing analytics and ad-tech firm, 2022-2023.

Advised in the development of marketing models, e.g., sales prediction, marketing resource allocation.

Europraxis Consulting, management consulting, 2007-2010.

Collaborated in projects in Telecom, Banking, and FMCG in the Czech Republic, Mexico, Spain, and Morocco.

Entrepreneurship

BizAway, Business travel, 2018-present.

Advisor.

BidAway, Online marketplace of high-end leisure packages, 2011-2020.

Co-Founder and Head of Business Development.

Participated in 500 Startups accelerator (Batch 8).

Marketing

Grupo Leche Pascual, Brand manager intern, 2011.

PUBLICATIONS

Valenti, A., Srinivasan, S., Yildirim, G., & Pauwels, K. (2024). Direct Mail to Prospects and Email to Current Customers? Modeling and Field-Testing Multichannel Marketing for Multinational Retailers. *Journal of the Academy of Marketing Science*, *52*, 815–834. <u>https://doi.org/10.1007/s11747-023-00962-2</u>

- We quantify own- and cross-channel effects of email and direct mail by customer value levels and countries.
- Winner of the Gary Lilien ISMS-MSI Practice Prize Award 2018: http://lilienpracticeprizevideos.org/category/2018

Valenti, A., Yildirim, G., Vanhuele, M., Srinivasan, S., & Pauwels, K. (2023). Advertising's sequence of effects on consumer mindset and sales: A comparison across brands and product categories. *International Journal of Research in Marketing*, *40*(2), 435-454. <u>https://doi.org/10.1016/j.ijresmar.2022.12.002</u>

- We show that sequentiality in advertising effects holds up well. Importantly, the sequence varies across brands, with the predominant one being Adverting \rightarrow Affect \rightarrow Cognition \rightarrow Experience \rightarrow Sales.
- Finalists of the 2022 Robert D. Buzzell MSI Best Paper Award.

Stremersch, S., Gonzalez, J., Valenti, A., & Villanueva, J. (2023). The value of context-specific studies for marketing. *Journal of the Academy of Marketing Science*, *51*(1), 50-65. <u>https://doi.org/10.1007/s11747-022-00872-9</u>

- We (1) provide a more nuanced system of beliefs for marketing scholarship to adopt in favor of specificity; (2) offer recommendations when developing and publishing context-specific studies; (3) review successful examples from the prior literature; and (4) propose implications for scholars.

PAPERS UNDER REVIEW

Valenti, A., Miller, C., & Tucker, C. (2024). Combining Ad Targeting Techniques: Evidence from a Field Experiment in the Auto Industry.

- Under 2nd round review at *Management Science*.
- We investigate how retargeting meshes with more traditional techniques of contextual targeting online and, in turn, how that should affect ad content.

Valenti, A. & Martínez de Albéniz, V. (2024). Shopping Distancing: The Impact of COVID-19 on Shopping Destination Choices.

- Under review at Production and Operations Management.
- We analytically predict and empirically show that with an increase in travel cost, customers who are far from the shopping destination reduce their visits, while consumers who are close increase their visits.
- Available at: https://blog.iese.edu/martinezdealbeniz/files/2021/09/Shopping Distancing web.pdf

Miller, C., Brannon, D., Valenti, A., & Gallo, I. (2024). The Impact of National-Populist Election Victories on Advertising and Price Promotion Effectiveness: A Comparative Analysis of Foreign and Domestic Brands.

- Preparing resubmission at the Journal of Marketing (reject and resubmit).
- We explore how advertising and price promotion effectiveness change differently for domestic vs foreign brands after a shock on national identity.

Valenti, A., Yildirim, Y., & Mikolon, S. (2024). Adding Customer Satisfaction Dispersion to Frontline Service Models: Opportunities for Retail Service Firms.

- Preparing for submission at the Journal of Marketing.
- We propose and show that in addition to customer and employee satisfaction, customer satisfaction dispersion plays a critical role in converting employee-customer interactions into profit.

WORKING PROJECTS

"Public and Private Consumption of Material and Experiential Brands," with Chadwick Miller, Daniel Brannon, & Iñigo Gallo.

- We explore how brand and consumer factors differently influence private and public consumption decisions.
- Finalizing data analysis.

"Multichannel Marketing Budget Allocation across Media, Divisions, and Actions" with Txema Garitano & Adrià Medina.

- We develop decision-support systems for managerial decision-making on how to allocate marketing resources to optimize online and offline store visits.
- Finalizing data analysis.

"The Double-Edge Sword of Social Media Activism," with Pablo Sanz.

- We quantify whether or when social media boycotts effectively impact the revenue of corporations, and the characteristics of these boycotts that lead to the asymmetric mobilization of supporters and detractors of social movements.
- Data collection in progress.

IN MEDIA

"Unlock #marketing success with ACE — the mindset sequence that drives sales!," IESE Social Media Post, 2024.

"Marketing appeals to consumers' hearts, minds and past experiences—not necessarily in that order," IESE Insight, 2023.

[&]quot;How Advertising Influences How We Think About Brands, Step by Step," Knowledge@HEC, 2023.

"Creando Campañas de Márketing Experiencial de Exito," with Iñigo Gallo, Harvard Deusto, 2020. "The mistake of allocating more resources to your best customers," IESE Insight, 2019. "Taking the guesswork out of cross-channel marketing," IB Knowledge, 2019. "Printmailings an wertvolle Stammkunden? Besser nicht," Science Meets Practice, 2019.

CONFERENCE PRESENTATIONS

"Combing Ad Targeting Techniques: Evidence from a Field Experiment in the Auto Industry."

1. INFORMS Marketing Science Conference 2023.

"Shopping Distancing: The Impact of Travel Cost on Shopping Destination Choices."

2. INFORMS Marketing Science Conference 2022.

"The Hierarchy of Effects Model, Dead or Alive: Does the Hierarchy of Effects Vary across Categories and Brands?"

- 3. INFORMS Marketing Science Conference 2020.
- 4. INFORMS Marketing Science Conference 2017.

"Customer and Employee Satisfaction Effects on Cross-Buying."

- 5. INFORMS Marketing Science Conference 2019.
- 6. Winter AMA Conference 2019.

"Direct Mail to Prospects and Email to Current Customers? Managing Multichannel Marketing for L'Occitane."

- 7. Gary Lilien ISMS-MSI Practice Prize Award 2018, INFORMS Marketing Science Conference 2018.
- 8. Winter AMA Conference 2017. Special session on "Managing Marketing in Multinational Environment" coorganized with Shuba Srinivasan.
- 9. INFORMS Marketing Science Conference 2016.
- 10. EMAC Conference 2016. Special session on "Customer Analytics: Predicting and Managing Customers across Digital Markets" organized by Koen Pauwels.
- 11. EMAC Doctoral Colloquium 2016.
- 12. Direct/Interactive Marketing Research Summit 2015.

"How Do Review Environment Dynamics Influence Product Reviews?"

13. INFORMS Marketing Science Conference 2015.

"Reputation Dynamics: An Empirical Investigation of Boston Restaurants on Yelp."

- 14. INFORMS Marketing Science Conference 2014.
- 15. Questrom School of Business Faculty Research Day 2014.

INVITED TALKS

- 1. Carson College of Business, Washington State University, "Adding Customer Satisfaction Dispersion to Frontline Service Models: Opportunities for Retail Service Firms," October 2024.
- 2. Imperial College Business School, Imperial College London, "Thank You Mr. President: The Impact of National-Populist Election Victories on Marketing Effectiveness," October 2024.
- 3. Emlyon Business School, "Thank You Mr. President: The Impact of National-Populist Election Victories on Marketing Effectiveness," September 2024.
- 4. Lee Kong Chian School of Business, Singapore Management University, "Shopping Distancing: The Impact of Travel Cost on Shopping Destination Choices," May 2022.
- 5. Volkswagen Group, Wolfsburg, Germany, "Experimentation for Programmatic Advertising Decision-Making" at the Programmatic Round Table, October 2017.

- 6. IESE Business School, University of Navarra, Barcelona, Spain, "Quantifying Marketing Effectiveness for Multichannel Multinational Retailers across Customer Segments and Countries," September 2017.
- 7. D'Amore-McKim School of Business, Northeastern University, Boston, USA, "Quantifying Marketing Effectiveness for Multichannel Multinational Retailers across Customer Segments and Countries," July 2017.
- 8. WCAI Research Summit, Wharton Business School, Philadelphia, USA, "That's the Way Brand Love Grows: Role of Customer Engagement in Driving Marketing Effectiveness," March 2016.

TEACHING

Marketing Management (MBA Full-time and Executive, Executive Education PDD). Capstone Project (MBA Full-time and Executive). Digital Marketing (Executive MBA, In-company) Marketing Research (PhD).

TEACHING MATERIALS

"<u>With an Eye on the Brand: Etnia Barcelona's Retail Strategy</u>," with Xavier Oliver & Isaac Sastre, IESE Case M-1407. "<u>Bank of Muntenia: Transforming the Customer Listening Model</u>," with Iñigo Gallo & Felipe Mosquera, IESE Case M-1404. "<u>AéroTec Systèmes and the Space Tourism Race</u>," with Mario Capizzani, Paulo Rocha & Elena Reutskaja, IESE Case M-1395. "<u>Web Analytics: Demystifying Performance Marketing</u>," with Iñigo Gallo & Javi Segarra, IESE Technical Note MN-406.

"The Captor Opportunity," with Jorge Gonzalez & Ernest Mendoza, IESE Case M-1380.

"Rappi: The Growth Dilemma," with Diego Zunino & Lorenzo Panlilio, IESE Case M-1377.

"Laboratorio Benati: Revitalizando la Línea de Medicamentos," with Jose Antonio Segarra, IESE Case M-1308.

"Telefonica Czech Republic: The Free Revolution (B)," with Jose Antonio Segarra, IESE Case M-1307.

"Telefonica Czech Republic: The Free Revolution (A)," with Jose Antonio Segarra, IESE Case M-1306.

"Jets4future and the Sale of Private Jets," with Jose Antonio Segarra & Franc Sanmartí, IESE Case M-1305.

ACADEMIC SERVICE

Ad-hoc reviewer

Management Science (Impact Factor 5.4).

Cities: The International Journal of Urban Policy and Planning (Impact Factor 6.7).

Special session co-organizer with Shuba Srinivasan on "Managing Marketing in Multinational Environment" at Winter AMA Conference 2017.

Conference reviewer

Summer American Marketing Association 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024. Winter American Marketing Association 2019, 2020.